

ARASA's Risk Management Plan

Impact /Overall Objective: Legal policy and social environment exists in southern and eastern Africa (18 countries) in which people living with HIV and TB and key populations most at risk access acceptable, affordable and quality SRHR, HIV and TB prevention treatment and care services

1-4 score

Result Level	Risks	Probability	Consequence	Risk value	Risk strategies
Outcome 1. Civil society on national level advocates for acceptable, accessible, affordable and quality SHRHR, HIV and TB care and support services for people living with HIV and TB and key populations most at risk	Laws that criminalise behaviour	4	2	6	Advocacy targeted at law makers
	Restrictions on operations of CSOs and freedom of expression	3	3	6	Advocacy targeted at law makers
	Lack of funding for partner CSOs	3	4	7	ARASA provides some direct funding, TA to CSOs on funding opportunities and proposals
	Partner CSOs fail to engage	2	4	6	Strategic selection of partner CSOs, providing incentives (award, access to small grants and TA)
	Partners fail to provide reports (narrative and financial)	3	3	6	Strengthened contractual agreements, TA on reporting and programming, disbursements, linked to progress
	Corruption within partner CSOs	1	3	4	Minimizing opportunity for corruption by disbursements, contractual agreements, financials are audited in ARASA books
Intermediary Outcome: ARASA member CSOs have improved capacity to advocate and strengthen capacities of other CSOs	Inappropriate recruitment and high staff turn over	2	1	3	Accept risk
	Inappropriate participants from CSOs attend training	1	3	4	Strenuous selection process revised regularly

1.1 Output: ToT program delivered					
1.2 Output Internship implemented					
1.3 Output Small grants disbursed					
1.4 Output Training and advocacy materials developed					
1.5 Output Advocacy campaigns supported					
1.6 Output Online courses delivered					
1.7 Output Funding and scholarship opportunities facilitated					
1.8 Output Networks facilitated					
1.9 Output Country programs implemented					
1.10 Output Research results disseminated					
Outcome 2. Service providers provide acceptable, accessible, affordable and quality SHRH, HIV and TB care and support services for people living with HIV and TB and key populations most at risk	Failing health care systems	2	3	5	Advocacy targeted at governments
	Laws and policies that criminalise behaviour and prevent access to services	4	2	6	Advocacy targeted at law makers
Outcome 3. Potential influencers engage in legal, policy and social change that promotes access to acceptable, affordable, quality health services; particularly for people living with HIV and TB and key populations at higher risk of HIV and TB	Non-receptive to influence	2	4	6	Develop and strengthen relationships and capacity through partner CSOs
	Laws and policies that criminalise behaviour and prevent access to services	4	2	6	Advocacy targeted at law makers

3.1 Output Training delivered (online and in-country)					
3.2 Output Training and advocacy materials disseminated					
3.3 Output Research results disseminated					
3.4 Output Technical assistance provided					
3.5 Output Networks facilitated					
3.6 Output Regional meetings facilitated					
3.7 Output Community dialogues facilitated					
3.8 Output Advocacy campaigns are spearheaded and supported					
Outcome 4. Policy makers (national, regional and international) enact laws and policies, or engage in law and policy reform, that enables a human rights based response to SRHR, HIV and TB, and supports access to acceptable, accessible, affordable, quality health services; particularly for	Non-receptive to influence High turn over	2 2	4 4	6 6	Develop and strengthen relationships and capacity through partner CSOs Accept risk
4.1 Output Representation/advocacy at strategic fora (national, regional, international)					
4.2 Output Workshops convened with policy makers					
4.3 Output Media statements and petitions developed					

4.4 Output Input on draft policies and laws provided					
4.5 Output Advocacy campaigns spearheaded and supported					